



Nexus MAT Board of Directors Meeting Wednesday 30 April 2025 5.00 pm - 7.30 pm - Nexus HQ

Present:	Role:	Initials:
Rachel Potts	Director/Member & Chair of Trust Board of Directors	RP
Sue Shelley	Director & Vice Chair of Trust Board of Directors	SS
Gillian Askew	Director	GA
Colin Bradley	Director	СВ
Phil Bradley	Director	PB
Tina Havenhand	Director	TH
Also Present:		
Warren Carratt	Chief Executive Officer	CEO
Joel Hardwick	Assistant CEO – Corporate Affairs	JH
Renata Robins	Governance Clerk	Clerk
Karen Smith	Chief Finance Officer	CFO
Lana Stoyles	Executive Director - Business Transformation (Observing)	LS
Apologies:		
Naomi Cooper	Director	NC
Mark Greenwood	Director	MG
Victoria Morris	Director	VM
Ray Palmer	Director	RPa
Jacky Tattershall	Assistant CEO – Quality Assurance & Improvement JT	



1.	WELCOME & APOLOGIES FOR ABSENCE	ACTIONS
1.1	Welcome & receive apologies for absence	
Lana S		
	or – Business Transformation and observer of the meeting. Introductions were	
made.		
Apolog	gies were received for NC, MG, VM, RP and JT.	
1.2	To accept apologies for absence	
Apolog	gies were accepted for NC, MG, VM, RP and JT.	
2.	ITEMS FOR AOB	
Chair t	to determine any items of urgent business to be considered	
2.1	Shared Services procurement.	
	Confidential Appendix 1.	
2.3	Companies House.	
3.	DECLARATIONS OF INTERESTS	
3.1	Individual Directors to declare any personal, business/governance interests on any item on the agenda	
None o	declared.	
4.	NEXUS MAT BOARD OF DIRECTORS MINUTES	
4.1	To approve the minutes of the following meeting:	
•	Trust Board Meeting held on Wednesday 26 March 2025.	
The m	inutes were approved as a true and accurate record.	
4.2	To approve the confidential items from the 26 March 2025 meeting:	
4.2a	Confidential minutes (Appendix 1).	
4.2b	Confidential minutes (Appendix 2).	
4.2c	Confidential minutes (Appendix 3).	
The m	inutes were approved as a true and accurate record.	
4.3	Review of Action Tracker	
Action	Tracker was reviewed and updated as appropriate.	
4.4	Matters arising from the Minutes	



No matters were raised.	
5. STRATEGIC BUSINESS PLAN UPDATE REPORT	
The CEO provided an overview of the report, which was received and scrutinised by the Directors.	
The CEO reported that, following the production of the report, Nexus Multi Academy Trust had been approached by another trust to explore a potential merger, with a provisional timeline set for September 2027. In the interim, there may be opportunities for partnership working.	
Regarding Bents Green, the CEO noted that Sheffield City Council had yet to confirm an interim funding settlement. As a result, Nexus Multi Academy Trust may consider deferring the conversion date to 1 July.	
In Doncaster, the local authority had agreed to fund the installation of modular units at The Bridge, enabling North Ridge to offer an additional 14 places. They also committed to providing further funding, exploring lease extension options, and coordinating pupil transport to The Bridge.	
Additionally, RMBC had indicated a willingness to cover the full installation costs of the modular accommodation at Kelford.	
The Directors thanked the CEO for the very positive updates.	
6. CONSOLIDATED BUDGET MONITORING REPORT – PERIOD 6	
Report was received and scrutinised by Directors.	
CFO reported that Nexus Multi Academy Trust is now a VAT registered entity. CFO also reported that the revenue position was more or less in line with the budget with a healthy in-year surplus.	
CEO provided an update on leadership changes at Lotus Academy, which are, in part, intended to improve the budget position this year and next. Due to time delay in budget reports and the need for new leadership to have an impact, these changes will not feature for a couple of months.	
Directors thanked the CFO and her team for a very thorough report.	
7. DUE DILIGENCE REPORT – SEVEN HILLS	
Directors received the due diligence assessment undertaken for Seven Hills. The CEO provided an overview, noting that the due diligence process had been positive, with no significant risks identified for the Trust.	
TH noted that the pool had been decommissioned and asked what the plan	
was for that space? LS stated that the school had now recommissioned the pool.	



GA asked a supplementary question, if the levy could be used to support	
apprenticeships from suppliers, for example, rather than just the learning bit of the apprenticeship?	
LS replied that this was being reviewed with both HR and the Careers Team as there	
was a possibility that the levy could be shared across a different provider.	
was a possibility that the levy could be shared deloss a different provider.	
Directors unanimously agreed to proceed with the conversion with no provisions made.	
8. BECTON SCHOOL – RENAMING REQUEST	
Directors received the previously circulated report.	
Directors unanimously approved the renaming of Becton School to Kingfisher Academy from 1 September 2025.	
9. PROPOSED 2025-26 MEETING DATES	
Document circulated previously.	
Directors unanimously agreed the proposed 2025-2026 meeting dates in	
principle.	
10. POLICY REVIEW REPORT	
The CEO referred Directors to the previously circulated report.	
The dea referred birectors to the previously chediated report.	
SS enquired about the terminology under 1.1.1 Acceptable Use – acceptable	
use of what?	
The CEO confirmed that this related to the Acceptable Use of ICT and it was an	
industry standard term.	
CA and and the state of the Toronto Barrana and Barrana and the barrana Catalla.	
GA asked, having the Trust Procurement Policy, would it be beneficial to	
have a local procurement policy that reflects what purchasing would happen locally under the auspices of the Trust wide policy?	
LS responded that the approach taken was that the policy is Trust level and the	
procedures which break it down into sections is what the schools use.	
broccaares which break it down into sections is what the serious aser	
Directors voted unanimously to accept the changes made to the Trust	
policies as outlined in Section 3 of the report.	Action:
	JH
Action: JH to issue a policy briefing to inform the workforce on the policy	01.05.25
updates.	01.00.20
10.1 Academies Policy Review Board Action Log	
10.1 Acquernies I oney Neview board Action Log	
Received for information.	
11. RISK REGISTER	
Risk Register was received and scrutinised.	
-	A atia
	<u>Action:</u>



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PB requested that on the Safeguarding practices a termly Director meeting with DSLs be added a Action: CEO agreed to add this measure to the risk re	s an assurance measure.	CEO 30.04.25
12. ANY OTHER URGENT BUSINESS		
12.1 Shared Services procurement Item 2.1 GA reported that the CEO, Chair, and LS have recently for Growth to procure two days per week of p development support from Nexus.		
While not yet finalised, the proposal is at an advance completed. As Go for Growth would be purchasing from around—it does not meet the threshold for related particle. The CFO confirmed that no formal approval is required, need to be disclosed to auditors for year-end accounts	m the Trust—not the other way earty reporting (over £40,000). though the arrangement would	
Discussions have also explored the feasibility of workshops through Nexus, covering topics such as bid regulations, and social value, to enhance procurement	d writing, the Procurement Act,	
GA has put together a commercial agreement which is	now with LS for ratification.	
The CFO confirmed that whilst the transaction with Go DfE approval (as it related to income rather than experenting in our annual accounts. This would incinformation:	enditure), it would still require	
In accordance with the SORP, disclosure of related parties the names of the related parties a description of the relationship between the parties a description of the transactions (for example contracts of employment) the amounts involved the amounts due to or from the related parties any provision for doubtful debts or amounts wroterials of any guarantees given/received terms and conditions, including whether they are the consideration to be provided in settlement other elements of the transactions which are not of the accounts.	arties e service level agreements and at the balance sheet date, and ritten off are secured, and the nature of	
It will also be important to ensure that the agreeme Growth is transparent and properly documented to evice services in line with an established methodology that we have the services in line with an established methodology that we have the services in line with an established methodology that we have the services in line with an established methodology that we have the services in line with an established methodology that we have the services in line with an established methodology that we have the services in line with an established methodology that we have the services in line with an established methodology that we have the services in line with an established methodology that we have the services in line with an established methodology that we have the services in line with an established methodology that we have the services in line with an established methodology that we have the services in line with an established methodology that we have the services in line with an established methodology that we have the services in line with an established methodology that we have the services in line with an established methodology that we have the services and the services are services as the services and the services are services as the services are services are services as the services are services are services as the services are services as the services are services as the services are services are services as the services are services as t	dence that we are charging for	
Directors noted the CFO's advice.		

12.2 Confidential Appendix Item 2.2 – Minuted separately.



12.3 Companies House Item 2.3 JH informed the meeting that, starting from September 2025, it will become a legal requirement for all Directors to verify their identity with Companies House through an online process. Action: While this remains voluntary until September, JH confirmed that Adam Cloney will distribute the relevant link and instructions closer to the implementation date.			Action: JH/AC July 2025
13. REVIEW OF RISK	13. REVIEW OF RISK		
To consider any new risks identified during the meeting for referral to Trust Committees			
None.			
14. CONFIDENTIALITY			
Item 12.2 minuted separately as	Confidential Appendix 1.		
15. DATES OF FUTURE MEETINGS			
Wednesday 21 May 2025 17:00-19:30 Teams			
Wednesday 25 June 2025	Vednesday 25 June 2025 17:00-19:30 Nexus HQ		

Minutes approved.

Wednesday 23 July 2025

CHAIR	SIGNATURE	DATE

Nexus HQ

17:00-19:30